

AGGM 2021

 Transurban



Transurban Holdings Limited

Transurban International Limited

Transurban Holding Trust

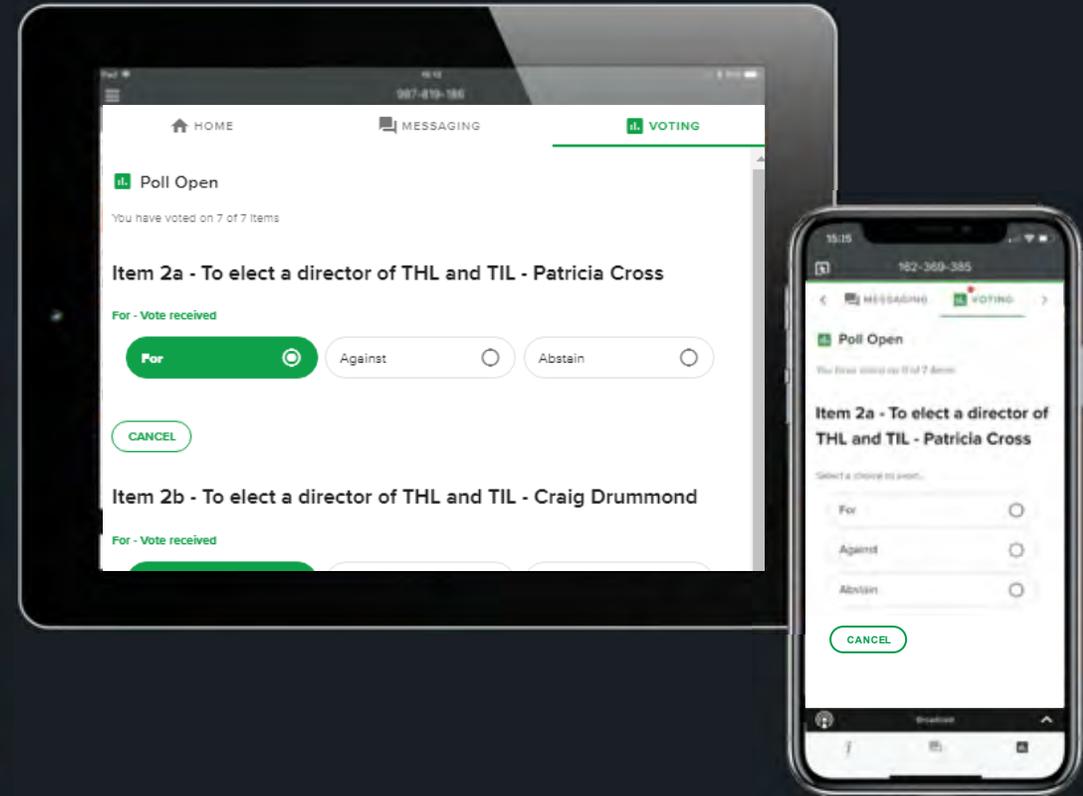
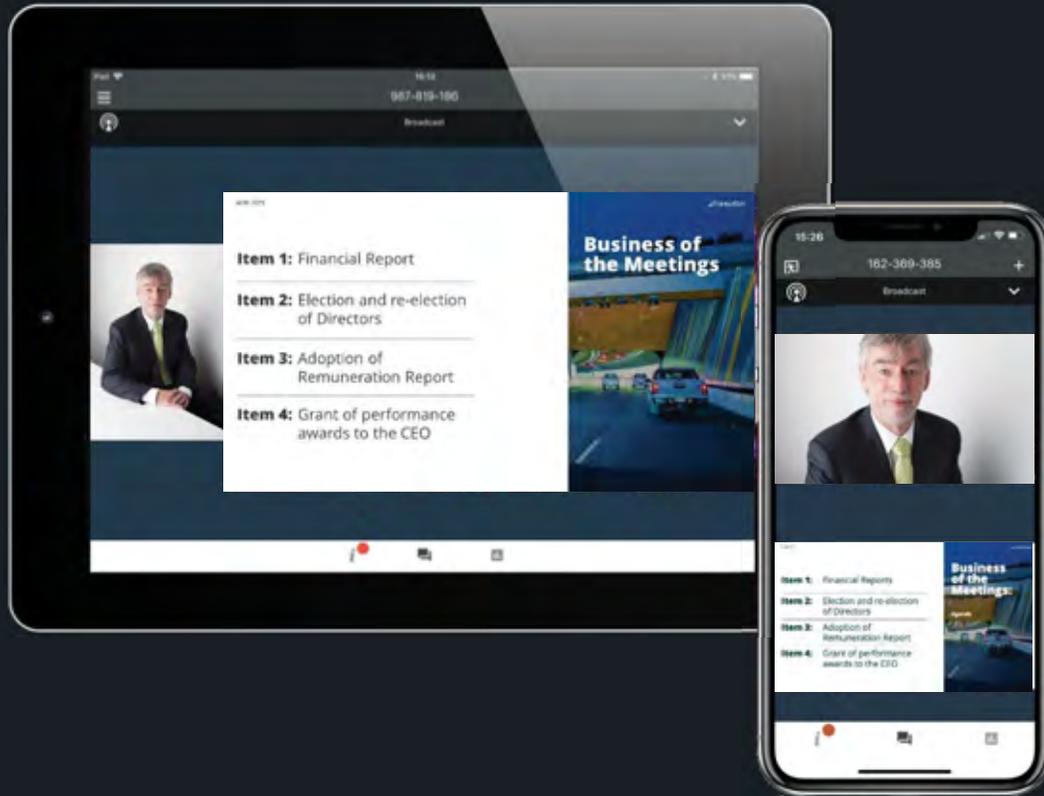


Virtual AGM guide online

Virtual AGM assistance

If you require assistance prior to or during the meeting, call

+61 3 9415 4024



Transurban Board

**Chair and
Independent
Non-executive
Director**



Lindsay Maxsted

**Director and Chief
Executive Officer**



Scott Charlton

**Company
Secretary**



Fiona Last

**Independent
Non-executive
Directors**



Mark Birrell



Terry Bowen



Neil Chatfield



Patricia Cross



Craig Drummond



Sam Mostyn



Tim Reed



Peter Scott



Rob Whitfield



Jane Wilson



Tim
Reed



Rob
Whitfield

Election and Re-election of Directors



Patricia
Cross



Craig
Drummond



Mark
Birrell



Sam Mostyn

Neil Chatfield

Board retirements

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 Transurban





FY21 year of milestones

WestConnex: creating long-term value



WestConnex Entitlement Offer

Offer ratio

1 for 9

Equity raise

\$3.97B

23 September 2021

Retail Entitlement Offer

Details of a 1 for 9 pro rata accelerated renounce entitlement offer of new Transurban equity securities at an offer price of \$13.00 per security

Retail Entitlement Offer closes at 5.00pm (Melbourne time) on 8 October 2021

OR

You may accept early by 5.00pm (Melbourne time) on 29 September 2021

It is well understood to be advised that the offer is subject to the terms and conditions of the offer.

Not for distribution or release in the United States.

If you are an Eligible Retail Security Investor (as defined in the Prospectus) or a Stockholder (as defined in the Prospectus) who is not a Retail Investor, you should read the Prospectus and the Offer Document carefully and in full. This Retail Entitlement Offer is not a prospectus or product disclosure statement under the Corporations Act and has not been lodged with ASIC. You have a number of options to contact us in respect of your Retail Entitlement Offer, which may require you to contact us directly. For more information, please contact us on 1300 360 000. We will be happy to assist you. If you have any questions about the Retail Entitlement Offer, you should seek professional advice from an adviser who is licensed by ASIC to give that advice. You can also contact the Transurban Investor Relations Line on 1300 360 000. We will be happy to assist you. The offer is subject to the terms and conditions of the offer. It is well understood to be advised that the offer is subject to the terms and conditions of the offer.

Financial results FY21

Average daily traffic

2.0M

Toll revenue*

\$2.49B

EBITDA*

\$1.84B

**Proportional results*

FY21 distribution

36.5¢

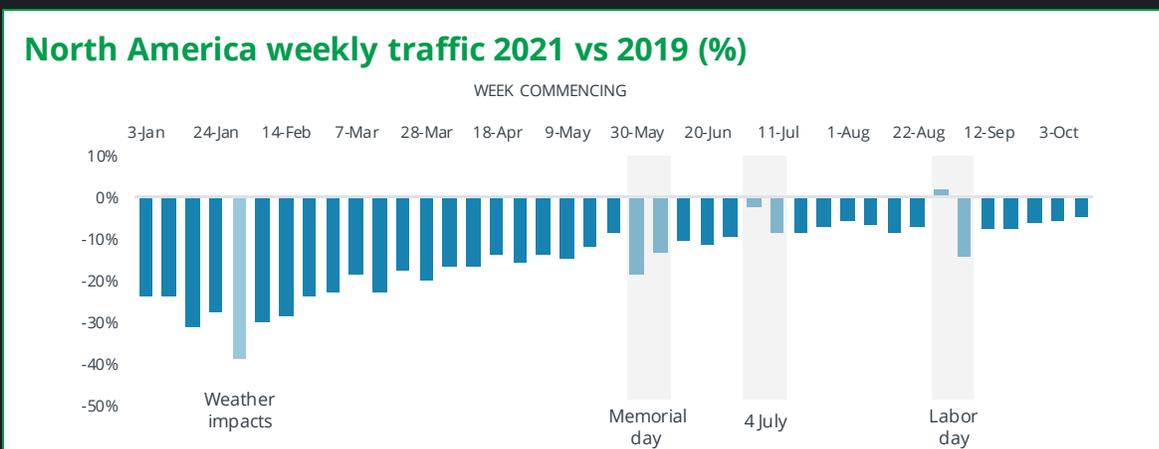
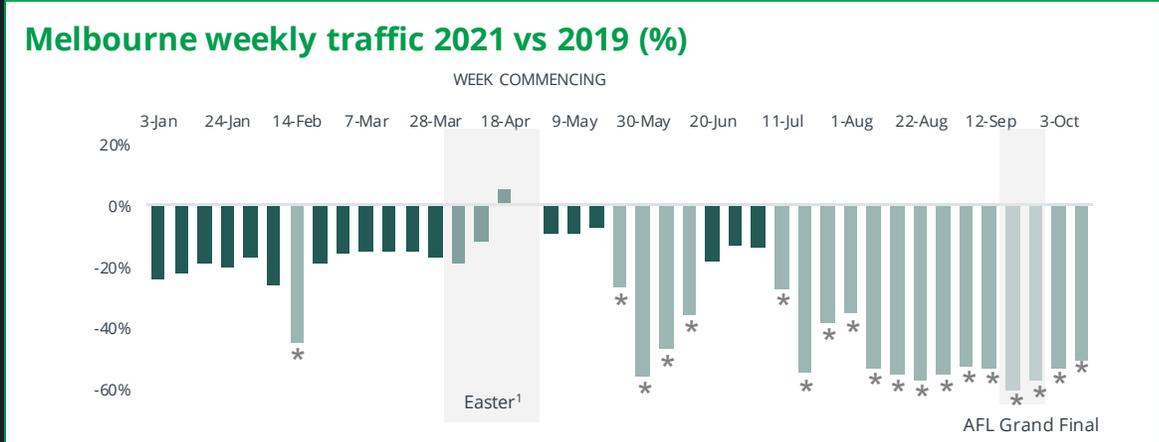
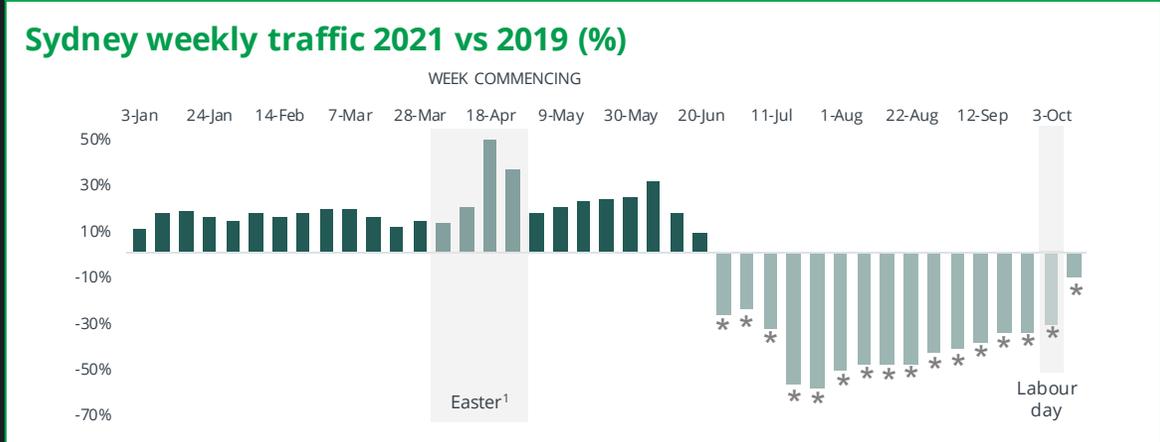
per security

Nearly

\$1B

in distributions to
security holders

Traffic update¹



* Government mandated restrictions in place, including limitations on movement, affecting a majority of the population

1. Traffic charts updated to Saturday 16 October 2021 based on unaudited internal Transurban road data.
2. In 2021 Easter Sunday fell on 4 April. Easter Sunday in 2019 fell on 21 April.



West Gate Tunnel Project



On the road
to economic
recovery

Continued support for customers, community

Your **shot**  **to WIN**

Fully vaccinated for COVID-19? Enter to win an electric **Hyundai Kona***



  Operator of 

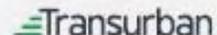
*T&Cs apply. Visit linkt.com.au/shotowin for details. Vaccination must be undertaken on the advice of a health practitioner.

Linkt

Are you a COVID-19 Frontline worker?

We'll credit your CityLink toll travel during stage 4 restrictions. Apply today.





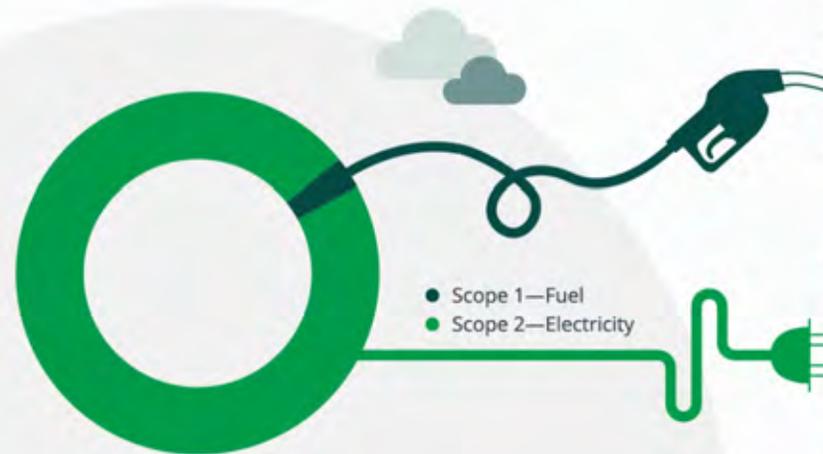
Infrastructure
key driver for
economic
stimulus



Our purpose:
To strengthen
communities
through
transport

Committed to net-zero emissions by 2050

Breakdown of Scope 1 and 2 emissions



We are targeting a 50% reduction in Scope 1 and 2 emissions by 2030

Scope 1 initiatives



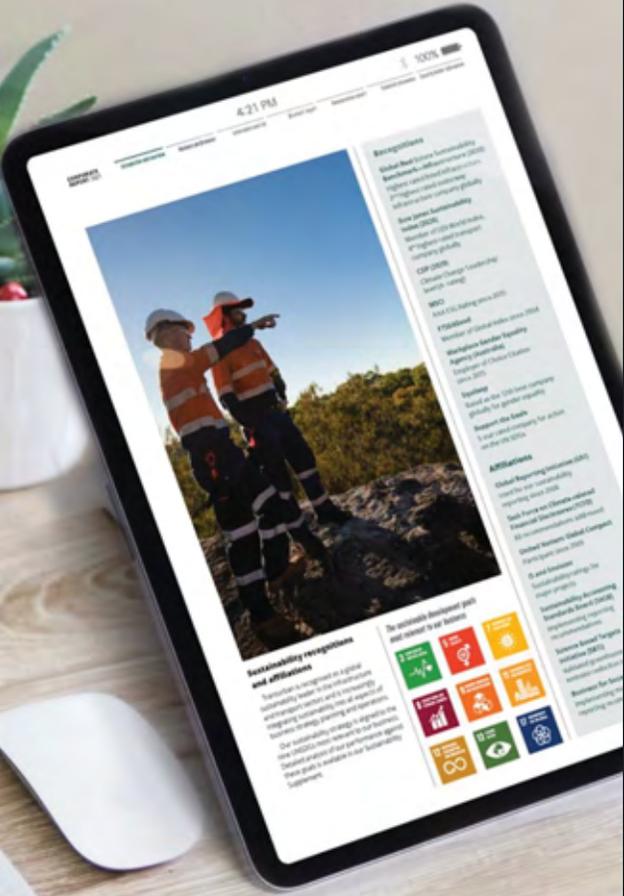
Scope 2 initiatives





Multi-year program to reduce emissions





FY21 reporting suite online



Executive team positioned for future

Pierce Coffee

President, North America

Michelle Jablko

Chief Financial Officer



Executive team positioned for future

Hugh Wehby

*Group Executive,
Partners, Delivery and Risk*

Simon Moorfield

*Group Executive,
Customer and Technology*

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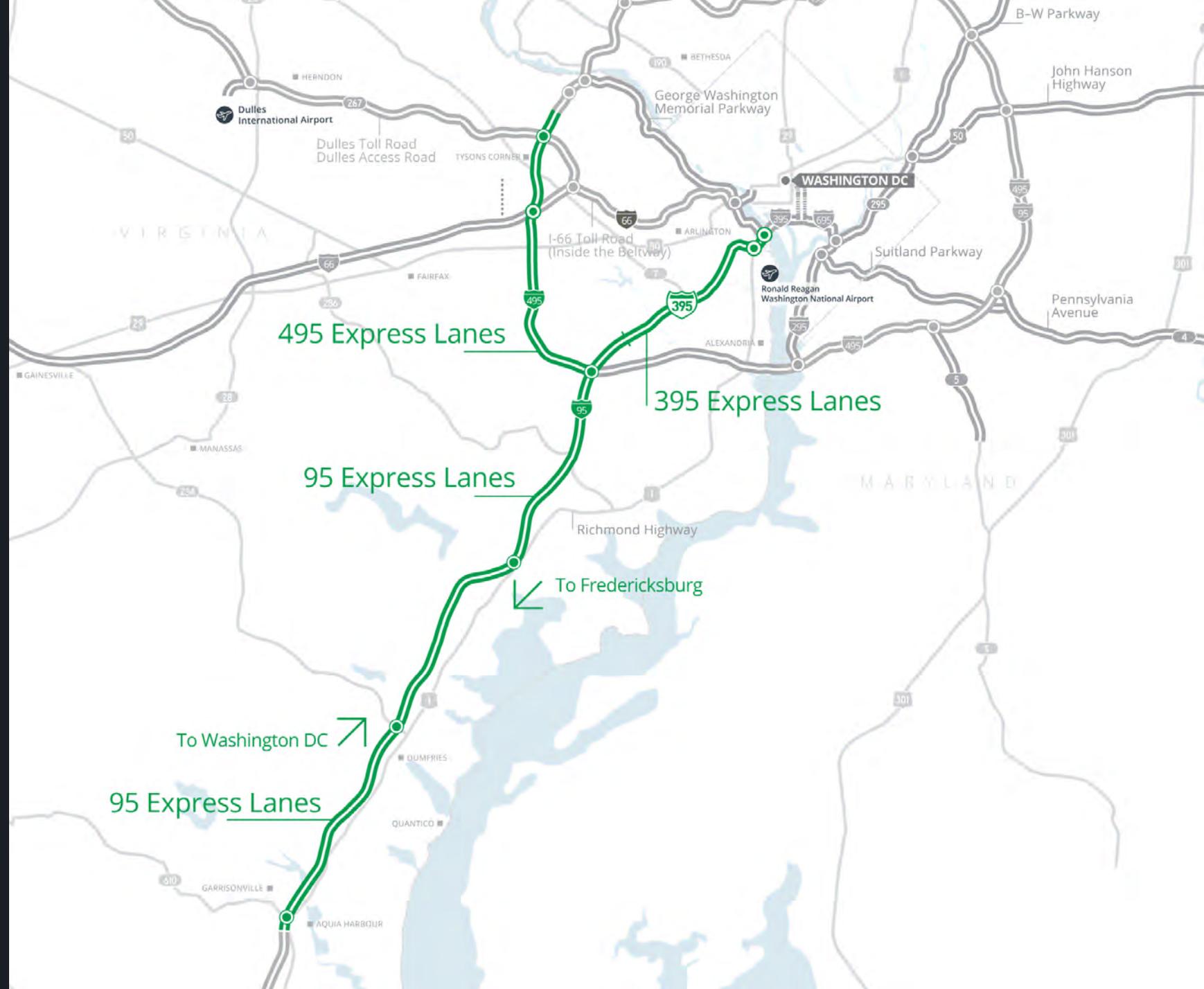
 Transurban





Focused strategy to create value for decades to come

Creating opportunities for growth





Proven
credentials
as partner
of choice



WestConnex:
a world-class
asset

WestConnex: 70km network, key freight corridor





Unlocking
capacity to
prepare for
future growth

Significant construction progress on West Gate Tunnel Project



Decade of
expansion

Total workforce

8,000+

Roads under operation

21

Markets

5

Customers

9M

Opportunity to highlight broad benefits



Travel-time savings, economic benefits

Workday travel-time savings

376K

hours

Economic benefits

\$35.8B*

** Over 30 years due to accelerated delivery to private sector*



Tangible savings for customers

Cost/benefit tolled route*

34 mins

saved, saving \$43 in value of travel time

49

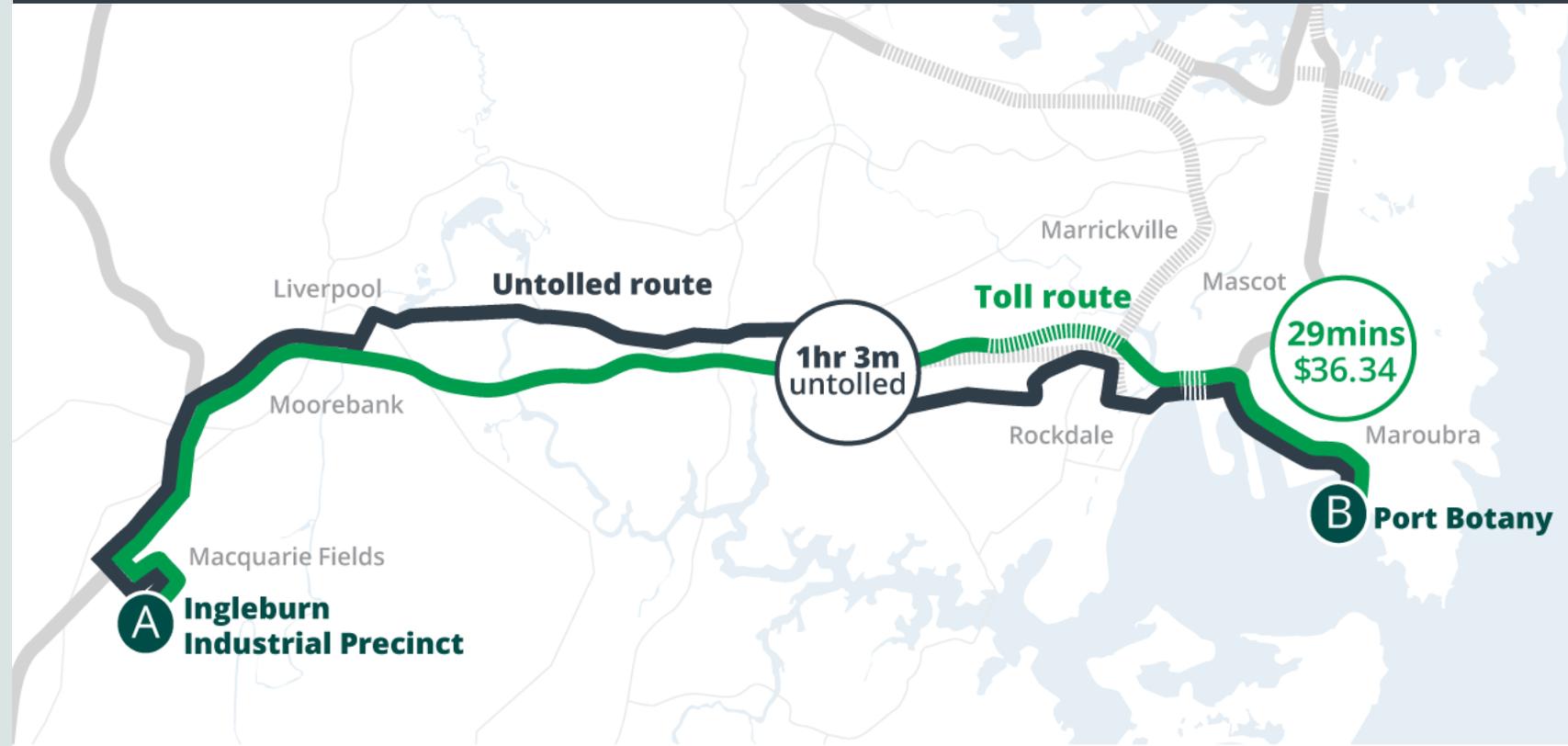
traffic lights avoided

17 litres

of diesel saved, saving approximately \$22.95 in fuel (assuming a diesel price of \$1.35 per litre)

\$29.61

net benefit excluding additional vehicle operating cost benefits



*Average April 2021



Technology
smarts
improving
road safety

Continuous improvement approach to customer experience



“ You can just pay as you go and don't have to preload an account or pay anything up front.”

“ Very convenient app if you're an occasional toll user and don't have a transponder in your vehicle.”

“ GoToll allows us to pay trip-by-trip.”



GoToll now available in five states





64% favour
road-user
charge model



Eco-driving trial to reduce GHG emissions

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